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## UNIVERSITIES, JOINT VENTURES AND SUCCESS IN THE ADVANCED TECHNOLOGY PROGRAM

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#### **ABSTRACT**

America's most innovative firms participate in the U.S. Commerce Department's Advanced Technology Program (ATP) – those that participated at least once accounted for over 40 percent of U.S. patents to U.S. entities during 1988-1996. Many firms are repeat participants. ATP participation has significant and robust effects on innovation in firms, generally increasing firms' patenting during the time they are receiving ATP support, when compared to patenting by the same firms prior to and after the ATP award. ATP participation increases firms' patenting on average by between 5 and 30 patents per year during the period of ATP participation. This represents a 4 to 25 percent increase in firms' patenting compared to the period before ATP participation. Furthermore, joint-venture (JV) project participation and university participation in a project both appear to have a positive impact on firm patenting. The amount of funding received by the firm is crucial for single participants, with the positive impact concentrated in those firms with large grants. Single participants are more likely than JV members to be small startups for which ATP funding is large relative to the total R&D budget. For JV participants, participation is more important than the level of funding.

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## UNIVERSITIES, JOINT VENTURES, AND SUCCESS IN THE ADVANCED TECHNOLOGY PROGRAM

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#### I. Introduction

The Advanced Technology Program (ATP), at the National Institute for Standards and Technology (NIST), aims to fund enabling technologies which firms are not likely to pursue in a timely way without the ATP. The role of the Advanced Technology Program (ATP) is to "bridge" the gap from demonstrating a promising but risky idea to garnering the organizational resources to commercialize a product. In doing so, the ATP increases the prospect of commercial capture of advanced technology. NIST made its first awards in 1990, based on peer-reviewed proposals submitted by either individual firms or joint ventures of two or more collaborating firms. Over its ten-year history, ATP has managed over 1000 participants and subcontractors.

A necessary (but not sufficient) condition for the success of the Advanced Technology Program is that it contributes to the success of participant firms: If the participant firms do not benefit from the new technology, others are unlikely to adopt it. Hence, as a first step, we search for evidence of ATP's overall impact on firm success. Our second step is to investigate what might explain any impact on firm success that we may discover. We consider the effect of program design. ATP makes two types of awards — for projects that explicitly involve collaboration between two or more firms (and also possibly other organizations such as universities and federal laboratories); and for projects proposed by individual firms, with no formal collaborative framework. The former we term joint venture or JV projects, and the latter we call single participant or SP projects. Our study examines the effects on firms related to these project structure differences, and also related to participation by universities (as a full member in a JV, or as a subcontractor in either an SP or JV project).

We evaluate ATP's effects in terms of overall change in successful patent applications during the period of ATP support. Patents are a useful measure of innovation for all ATP participants: small, privately held firms; larger public firms; universities; and other research organizations. During the period 1988 to 1996, firms and organizations that participated in ATP accounted for over 40% of all patents granted to U.S. entities by the U.S. Patent and Trademark Office (USPTO). Firms comprise 88% of the total number of all ATP participants, and account for over 80% of all patents awarded to ATP participants. Innovation in "advanced technology" and patenting appear to go hand-in-hand for nearly all of the firms and organizations participating in ATP. This concentration of technological progress in relatively few firms is the stressed by Harberger (1998) and Darby and Zucker (2003).

In our view, ATP not only provides funding awards to participants, but also promotes "institution-building" in the process, encouraging applicants to establish new organizational structures that facilitate innovation and the capture of inventions in technologically advanced commercial products. Institution-building takes place in ATP in a number of ways. First, ATP supports firms willing to experiment and develop approaches that are novel and at the technological frontier. ATP stimulates industry to initiate projects that are higher in risk, with greater potential for broader economic impact. Second, ATP encourages cooperation and collaboration in R&D activities, among JV partners, and also through subcontracting relationships with universities, firms, and other organizations. Linkages that are important to innovation and to technology transfer among firms/organizations are emphasized by ATP in selecting projects initially, and then also in project review and monitoring activities.

In social science terminology, the ATP project changes participants' "social embeddedness" in networks of relations with other firms and organizations. While this effect may be especially prominent for Joint Venture participants, firms in Single Participant projects also note the importance of R&D subcontractors and relationships for achieving project objectives. To the extent that ATP project participation enhances firms' social network for R&D, we expect that the impact on innovation outcomes will extend beyond the project level to the firm level. Therefore, we assess the impact of ATP at the firm level in a 'before' and 'after'

comparison of firm-level innovation outcomes.

The next section develops the analysis of ATP program design as institution building. Section III lays out the methodology of our empirical analysis, focusing particularly on panel design and sampling criteria and variable construction. The main empirical results are reported in Section IV where we estimate the overall and separate effects of participation and funding amount on the rate of patenting by program participants. Conclusions are drawn in Section V. Beginning at page 32 after the main body of the paper is a technical appendix which elaborates on methodology, data, and estimates.

#### **II. ATP Program Design as Institution-Building**

The "social embeddedness" perspective on economic behavior of individuals and firms emphasizes the social context and interactions of economic actors. In traditional economic theory, economic behavior is analyzed in terms of rational choice and utility-maximizing individuals or profit-maximizing firms, and relatively little emphasis is placed on specific historical and social context. Sociologists on the other hand have emphasized the importance of understanding how specific social relationships shape economic behavior and economic outcomes. Economic behavior is embedded in a social context, and the characteristics of particular social relations affect economic behavior and determine economic outcomes. Granovetter (1985) provides a number of useful examples. When disputes arise in business, they are "frequently settled without reference to the contract or potential or actual legal sanctions." Instead, personal relationships based on cooperation and trust are important to solving problems and reaching agreements. Or when firms subcontract, or make sales or purchasing decisions, long-term sustained relationships between firms are often built on ongoing social interactions or networks.

When ATP makes an award and funds a project, the participating firms and other organizations establish R&D and business ties, thus extending and enhancing their social network for innovation. By fostering organizational interactions, ATP builds the institutional

basis for innovation. From their networks, firms gain access to knowledge and complementary expertise of R&D partners, as well as business and marketing resources of partner firms. The social embeddedness perspective on R&D and innovation emphasizes that ATP project participation is a conscious institution-building process — firms partner under the ATP to establish R&D structures that are favorable to high-risk research, and conducive to socially beneficial behaviors such as research cooperation and information sharing, in joint ventures and in university collaborations for example.

We highlight a few types of social embeddedness — social relations that alter economic behavior and outcomes — that are particularly important aspects of ATP's institution-building:

- Close contact among researchers in collaborative R&D work. Such relationships are most likely to transmit novel knowledge that is close to the knowledge frontier and hence often tacit in nature (Zucker, Darby, and Armstrong 1998).
- Relaxation of boundaries around the firm, permitted because information gains are expected to be sufficiently valuable to the firm to offset any losses (Zucker et al. 1996). The boundary permeability allows more flow of information and hence more learning across organizations than would otherwise be the case. Boundary design is often part of the strategic arsenal of a firm (Helper, MacDuffie, and Sabel 2000).
- Development of institution-based trust that rests on institutional structures rather than interpersonal or specific characteristics of the other party (Zucker 1986). Two examples of institution-based trust provided for by ATP include: (a) Third-party (ATP) monitoring of participants' behavior in Joint Ventures to ensure cooperation (see Zucker et al. 1996); and (b) Administrative structures and agreements (e.g., intellectual property agreements, JV administrative structures) to increase confidence in successful coordination (see Das and Teng 1998).

We believe that the implicit design of ATP encourages firms to relax their boundaries and share knowledge. Actors will contribute more to a collective good when they believe their action is likely to have efficacy, and when there are norms of fairness that encourage them to match the contributions of others (Gould 1993). ATP provides an institutional structure and mechanisms that makes efficacy and "fairness" more likely. The gains from research collaboration derive from resource exchange in complementary capabilities, information, financial resources, and access to particular technologies or science base. ATP provides opportunities for firms (and other organizations) to collaborate and realize these potential gains. Firms participating in ATP gain from the project, learn from each other, and become better at innovating.

ATP institution-building is also evident in ATP guidelines for design of projects and structuring of partners to produce greater research synergy. For example, ATP encourages a mix of JV partners in order to further prospects for R&D success and technology commercialization and diffusion: "Joint ventures should aim to include companies of diverse size, including smaller companies, and possibly other organizations, such as universities and national laboratories" (ATP 1999: 34). And many ATP projects involve universities. Since universities are often at the center of new discoveries and their application, particularly discoveries that involve radical change from prior knowledge (see Zucker and Darby 1996; Zucker, Darby and Brewer 1998; Liebeskind et al. 1996; also Jaffe 1989), university relationships may be a key source of information for many ATP projects.

ATP has a goal of encouraging collaborations among firms, and between firms and universities and other organizations (federal labs, independent research institutes) in the U.S. innovation system. ATP encourages formation of JVs, providing potentially higher award levels and more years of funding, and encourages JV members to establish governance structures for internal management of JVs. ATP's suggestions for design of JVs tends to relax the boundaries of participants' organizations. ATP in effect opens up boundaries where the ATP project impinges, encouraging joint governance and reasonable access by all JV members to intellectual property created within the JV. "Spillovers" or transfers of knowledge to other JV members occur within this

enlarged "information envelope" that protects information dissemination (Zucker et al. 1996). In particular, internal task routines that are difficult to understand from outside of organizations may be transferred (see Nelson and Winter 1982: 123-124).

Enlarging effective organizational boundaries to encompass new research collaborations has two main effects that cause more information sharing to occur: (1) JVs make knowledge created by one participant organization more observable to the other participants, since internal task routines that are often unobservable across organizational boundaries become transparent through joint work among scientists, engineers, and other technically trained workers; and (2) boundary enlargement may define a new "commons," an area of mutual benefit around the shared ATP project, which may draw in additional shared resources as research effort progresses or shows promise.

Our argument is that JV participants, because of ATP's institution-building process and reinforcing project management oversight, operate in — are "embedded in" — a different social context or new social structure when they enter a new JV through an ATP award. By becoming embedded in the new structure, JV participants derive an informational or knowledge benefit. The firms not only have more financial resources through ATP funding, but also have changed social relationships (more collaborators and different collaborators, and more intense collaborations). These relationships provide intellectual capital, and social contacts that add value through learning processes that result in information or knowledge transfer (Hamel 1991; Doz 1996). Many JVs, for example, come together specifically to apply for ATP funding, and bring together firms that have not worked together before.

Comments by ATP participants in JVs support our argument. As one JV member notes: "Excellent collaborative environment and complementary technical capabilities have improved the quality of technical output and effectiveness of the team. There has been tremendous synergy between the companies that are collaborating on this project. Each company brings a particular expertise that the others don't have and which would be difficult to develop. Each party is an enabler for the others" (Powell and Lellock 2000: 23). Another JV participant states: "Exposed to new ideas, technologies that would otherwise not have been exposed to. Enabled us to leap forward with newer approaches into our architectural design." For projects that involve collaboration, 97% of participants report that the collaboration stimulated creative thinking, and 86% report that the collaboration allowed them to obtain R&D expertise (Powell and Lellock 2000: 20). (See Appendix Figure A2 for additional detail on intellectual property strategies.)

The new JV learning context also includes firms, universities, federal labs, and organizations *outside* of the JV, organizations which JV partners collaborate with or are linked to in some way. These connections multiply access to other kinds of knowledge, which provides additional expanded information advantage (see Granovetter 1973, on the strength of weak ties in social networks). As one JV member explains: "In general, the collaboration has allowed us to contact new potential collaborators and markets. Some of these markets are for new equipment using our technology in ways we had not considered. Due to the success of the JV, the various members are investigating projects outside the ATP" (Powell and Lellock 2000: 25).

#### **III.** Methods

Institution-building by ATP and the resulting organizational and informational advantages held by ATP participants are factors that enter into the innovation process in ATP projects. How do we best measure the impact? To assess changes in organizational learning and knowledge through ATP projects, we will study change in innovation outcomes, comparing 'before' and 'after' ATP. A major purpose of ATP is to increase commercial capture of advanced technology. Patents are arguably the single best measure of commercial capture of invention, conveying intellectual property rights. Patents are in fact commonly used to protect intellectual property created under ATP support: 76% of organizations report that patenting is a primary or secondary strategy for intellectual property, with only 12% reporting that patenting is unlikely (Powell and Lellock 2000: 43).

In the analysis to follow, we assess whether ATP projects have a *general* effect on formation of new intellectual property within the firm. While an ATP project may represent only

one R&D effort among many at a firm, to the extent that ATP changes firm behavior, institutional setting, or social embeddedness, the impact of the ATP project may extend beyond the project to affect the firm more generally. Our key indicator of impact on firm innovation is whether the overall rate of patenting by a firm increases after participation in ATP begins. We focus on project structure (Joint Venture vs. Single Participant), and university participation (university partner in a JV project, and university subcontractor in a JV or SP project). We use a patent count measure based on archival data assembled by Hall, Jaffe, and Tratjenberg (2001) and significantly augmented by the Center for International Science, Technology, and Cultural Policy (CISTCP) at UCLA.

Our first step is to set the unit of analysis. Archival data on patents are generally available only for the firm or organization as a whole, and not for specific locations of multi-location firms. Our analysis of whether participation in ATP has a positive effect on firms is therefore centered on the firm/organization as the basic unit of analysis. Figure 1 shows the number of ATP projects and firm participants from ATP award years 1990-1998. Figure 2 shows the distribution by SP or JV type for projects and all participants, from ATP award years 1990-1998. The number of single firm projects is about twice the number of joint venture projects. But because joint ventures involve multiple participants, the number of JV participants is more than twice the number of SP participants. Some firms/organizations have participated in more than one ATP project, and some have been in both JV and SP projects. More detailed description of the data is included in the Technical Appendix.

Many ATP participants work with university scientists. Figure 3 shows that nearly three quarters of unique ATP firm participants have had university partners or subcontractors. Figure 4 shows the distribution of firms by technology area and type of university participation. We establish a hierarchy to define firm participants as JV or SP, with or without university partner. If a firm has been a full partner in a JV project from ATP award years 1990-1998, then it is considered to be a "JV firm." JV firms that have had a university as a JV partner or sub-

contractor in this period are defined as "JV firm – university partner and subcontractor." JV firms that have had only a university JV partner or only a university subcontractor are defined as "JV firm – university partner" or "JV firm – university subcontractor." The remaining JV firms are "JV firm – no university." Single participant firms are classified as either "SP firm – university subcontractor" or "SP firm – no university."

#### A. Sampling Criteria and Panel Design

Patenting by ATP-awardee firms is tracked before, during, and after they become ATP participants, allowing us to assess patenting performance for periods with and without ATP support. ATP participant firms can therefore serve as their own comparison group.

For our analysis we include all firms involved in R&D in projects that started by the end of 1995. (We exclude some participants involved only in administrative functions, and participants involved only in projects cancelled before completion.) Firms enter our analysis panel in the year the firm was founded, or in the first year of our panel, 1988, if the firm was founded before 1988. We chose 1988 as the first year for the panel to allow for pre-ATP observation years even for firms entering in the first ATP cohort (1991). The panel ends in 1996 because number of patents dated *by year of application* is our key variable of interest, and by 1997 the count of patents by year of application becomes truncated because many patent applications from 1997 have yet to emerge from the patent process, given that our patents granted data ends June 30, 1999.

Table 1 presents the panel structure for the two samples of firms. In order to match patent data, multiple establishments of the same firm are counted as one unit, even though different locations of a firm may be participating at different times in ATP. The first sample (panel A) is all firms that have participated in ATP, and the second sample (panel B) is publicly traded firms that have participated in ATP. New entrants to the panel, in years other than the first year of the panel, are due to founding of a new firm. Table 2 shows the distribution of firms by size category.

#### B. Variable Construction

Our analysis of ATP impact is based on measurement of changes in patenting success by firms during and after participation in ATP. The overall rate of patenting depends on the "propensity to patent," which is affected by the value of getting a patent and the ease of obtaining a patent (Griliches, 1990). In recent years, Congress and the courts have strengthened patent rights, and the U.S. Patent and Trademark Office has hired more patent examiners. As a result, both the rate of patent application and the speed with which patents are granted have increased. A simple before and after comparison of patenting is therefore subject to criticism as reflecting trend increases in patenting rather than identifying real program impact. Accordingly, we develop a "deflated" patent-count measure, which adjusts for year to year changes in the average rate of patenting, measured by average number of "patents per assignee" for all U.S. assignees of U.S. patents.

All dollar amounts (i.e., ATP award amounts and company cost-share amounts, as well as R&D expenditures for public firms) are deflated to 1996 dollars using the Chain-Type Price Index for Gross Domestic Product. We construct an R&D stock variable to measure the cumulated "R&D capital" of the firm. Annual R&D expenditures are available for public firms from the Compustat database. Annual R&D expenditures are cumulated and discounted to produce the R&D stock variable.

Table 3 provides descriptive statistics for the variables used in the empirical analysis for three groups of ATP participants: (1) All firm participants; (2) Public firm participants, defined as firms appearing in the Compustat database; and (3) All organization participants, including universities and other non-profits in JV projects.

The firm size categories used are based on ATP definitions of firm size. The industry sector categories are based on ATP definitions of the technology area of the ATP project. These industry categories refer to the technology area of the ATP project, and are not comparable to the more typical SIC codes.

#### **IV. Empirical Results: ATP's Effects on Firm Success**

#### A. Effects of ATP Participation on Patenting

Our basic hypotheses concern the effects of ATP participation on patenting. First, we hypothesize that participation in ATP projects has a positive effect on patenting at the *firm* level, that is, that the benefit of ATP project participation extends beyond the project to the firm level. Second, we hypothesize that participation in JV projects provides greater benefit to firms than participation in Single Participant projects, so we expect the ATP participation effect on firm patenting to be greater for firms in JVs. The argument is that JV membership expands and deepens connections among organizations, which is "social capital" for firm innovation. Third, we hypothesize that the effect of ATP participation on innovation, as measured by firm patenting, is greater if the firm has a university partner or subcontractor. This hypothesis derives from studies that have shown the importance of academe to science-driven industries (Zucker and Darby 1996, 1998; Zucker, Darby, and Brewer 1998; Zucker, Darby, and Armstrong 1998; Jensen and Thursby 2001; Thursby and Thursby 2002).

We now turn to our main analysis of the panel of all firms that began participation in ATP by the end of 1995. In Table 4, we control for firm size and project technology area, and then include dummy variables which describe firms' type of ATP participation in each year. In regression 4.1, we see that ATP participation is associated with an increase by 29 in number of patents awarded to the firm. An increase of 29 patents represents close to a 75% increase in patenting relative to the mean number of patents per year for firms in the sample. In regression 4.2, we see that ATP Joint Venture project participation has a positive effect relative to Single Participant project participation. In regression 4.3, we see that Joint Ventures with a university partner receive an additional positive effect on patenting, and in regression 4.4, we see that university subcontractors have a positive effect on firm patenting. We conclude that Joint Venture participation and university participation are important to higher rates of patenting by firms in ATP projects.

#### B. Separate Effects of Participation and Funding Amount

We can extend our analysis by taking into account the total amount of ATP award funds received, and also the amount received through JV project awards. In this case, the degree or extent of ATP participation (or the intensity of the ATP "treatment effect") is indicated by the amount of ATP award funding received by the firm. Following typical practice, we cumulate these funds over time, incorporating a 20% per year depreciation rate, to create an ATP award stock variable. For firms that have participated only in JV projects, the total award stock and JV award stock variables will be equal, while for firms that have participated in both SP and JV projects, the total award stock variable will sometimes be greater than the JV award stock variable. The measured effect on patenting of an additional dollar of SP award funding is equal to the coefficients on the total award stock variable, while the measured effect on patenting of an additional dollar of JV award funding is equal to the sum of the coefficients on the total award stock variables.

Table 5 reports results for regressions that include size and industry controls, ATP participation and JV participation variables, ATP award stock and JV award stock variables, and several university involvement variables. Interpreting the regression results is somewhat complicated. First, estimates for the effect of ATP participation on patenting must be presented by specific category of participant (e.g. JV with university partner) at the sample mean for the category. Second, because the ATP award stock variable is a *stock* variable, the effect of participation persists beyond the period of active participation. In Figures 5 and 6, the left bar in each pair in Figures 5 and 6 presents a conservative interpretation of regression 5.4 by showing the estimated increase in patenting *during the sample period* for the indicated groups. (The relevant coefficients for ATP participation and award stocks by the sample means for each of the specified groups, summing the results, and dividing by the mean number of years of participation.) The estimate is conservative in that only about one third of the full effect from the

award-stock variables occurs within the sample period. Even under this conservative approach, we estimate that the average ATP participant firm increases its patenting by 34 patents per year of ATP participation during the sample period. Thus, even without allowing for the future effects of the knowledge created under the ATP program, we find a very substantial effect on patenting with one quarter of these firms' patents during 1988-1996 attributable to ATP participation. There is also evidence that the effect on patenting is greater for those firms that partner with universities during their ATP participation.

Table 6 and the right bar in each pair in Figures 5 and 6 present results from similar regressions with fixed effects for each firm instead of industry and size dummies to control for unobserved heterogeneity. We find an average increase in patenting by 6 patents per year of ATP participation during the sample period. This amounts to 4% of these firms' patenting over the entire sample period including all the years from 1988 until they began participating in ATP.

Tables 7 and 8 and the corresponding Figures 7 and 8 present results from similar regressions for the subsample of firms that are publicly traded. For these firms we have data to compute a cumulative R&D stock variable in the same way as the ATP award stock variable. For these publicly traded firms, the regular and fixed-effect regressions produce estimates of increase in patents by 19 patents and 5 patents per year of ATP participation during the sample period.

#### **V.** Conclusions and Implications

We find that patenting generally increases after ATP participation under a number of different program and participant variations. ATP participation increases patenting on average by between 5 and 30 patents per firm per year of participation, which represents a 4 to 25 percent increase in firms' patenting compared to the period before ATP participation. These estimates are conservative since future effects from the ATP project participation are not included, even though they are implied in our regression models. Also, joint-venture project participation and university participation in a project both appear to have a positive impact on firm patenting. The findings of this study support the idea that joint ventures and university collaboration have a

positive impact on innovation.

Positive effects of ATP on innovation in participating companies are significant and robust in the analyses we report in this paper. Our measure of innovation—firm patents—suggests that the effect of the ATP project spreads beyond the project and has impact on the entire firm. We may interpret this result as evidence that ATP project participation supports firm-wide behavioral or organizational changes which foster an increased rate innovation. Alternatively, "internal spillovers" of knowledge or other benefits from one project to other projects may also help explain the broad firm-wide effects of ATP participation.

This study considers the effect of program design—project structure and university participation—on the innovation success of firm participants. The findings indicate that joint venture collaboration and university participation have positive effect on innovation outcomes as measured by patents. These results are interpreted from a sociological perspective that emphasizes institution-building and social relations as essential to the innovation process. From this perspective, ATP as a public-private partnership program fills a role in fostering the institutions and social processes that facilitate innovation.

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*Organizations*, edited by Roderick M. Kramer and Tom R. Tyler, Thousand Oaks, CA: Sage, 1996, 90-113.

## TABLE 1 Number of Companies Actively Participating in ATP by Panel Year

Year	1988	1989	1990	1991	1992	1993	1994	1995	1996
Total Organizations	232	245	260	274	285	349	349	350	350
Entrants to Panel	232	13	15	14	11	64	0	1	0
Active in ATP	0	0	0	20	71	90	117	341	319
Inactive in ATP	232	245	260	254	214	259	232	9	31

A. All Companies

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Year	1988	1989	1990	1991	1992	1993	1994	1995	1996
Total Organizations	93	96	99	108	116	122	131	151	151
Entrants to Panel	93	3	3	9	8	7	9	21	4
Firms Exiting Panel <sup>b</sup>	0	0	0	1	0	0	1	1	4
Active in ATP	0	0	0	6	36	45	56	149	137
Inactive in ATP	93	96	99	102	80	77	75	2	14

<sup>a</sup>Public is defined as appearing in the COMPUSTAT files. <sup>b</sup>These firms did not have R&D expenditures reported in COMPUSTAT for the indicated years.

	All Firms		<u>Public</u>	<u>Firms</u>
	N=350		N=	158
	Freq.	%	Freq.	%
Small <sup>a</sup>	195	55.7	57	36.1
Medium <sup>b</sup>	88	25.1	47	29.7
Large <sup>c</sup>	67	19.1	54	34.2

	TABLE 2		
ATP Firm	Participants	by	Size

<sup>a</sup>Small = less than 500 employees. <sup>b</sup>Medium = 500 or more employees, but less than Fortune 500 or equivalent.  $^{\circ}$ Large = Fortune 500 or equivalent

	<u>All Firms</u> N=2694		<u>Public</u> N=1	
Variable	Mean	S. D.	Mean	S. D.
DEPENDENT VARIABLE	20.25	141.02	07.27	20( 02
Patents, deflated <sup>e</sup>	39.35	141.83	87.37	206.93
ATP PARTICIPATION INDICATORS				
ATP participant <sup>b</sup>	0.29	0.42	0.33	0.44
ATP JV participant <sup>b</sup>	0.20	0.37	0.26	0.42
JV with university partner <sup>b</sup>	0.08	0.26	0.12	0.31
JV with university subcontractor <sup>b</sup>	0.11	0.29	0.14	0.32
SP with university subcontractor <sup>b</sup>	0.07	0.24	0.08	0.25
Cumulative ATP award stock (\$000s) <sup>a</sup>	272.39	748.74	389.78	1020.57
Cumulative ATP JV award stock (\$000s) <sup>a</sup>	132.59	543.65	229.55	773.68
FIRM CHARACTERISTICS				
Small Firm <sup>c</sup>	0.50	0.50	0.25	0.44
Medium Firm <sup>c</sup>	0.28	0.45	0.32	0.47
Large Firm <sup>c</sup>	0.22	0.41	0.43	0.49
Biotechnology <sup>d</sup>	0.13	0.32	0.11	0.30
Chemicals <sup>d</sup>	0.07	0.24	0.11	0.28
Electronics <sup>d</sup>	0.14	0.32	0.14	0.30
Energy <sup>d</sup>	0.04	0.18	0.05	0.19
Information Technology <sup>d</sup>	0.23	0.41	0.21	0.39
Manufacturing <sup>d</sup>	0.22	0.40	0.20	0.37
Materials <sup>d</sup>	0.17	0.35	0.18	0.34
Cumulative R&D stock (\$millions) <sup>e</sup>	n/a	n/a	1759.78	4605.06

# TABLE 3 Descriptive Statistics for Regression Sample of ATP Firms

<sup>a</sup> Continuous variable for firm-year: Sum of monthly pro-rated award amount for firm in year.

<sup>b</sup> Numerical fraction variable for firm year: (Number of months during year where indicator true)/12.

<sup>c</sup> Dummy variable for firm (does not vary by year): Size of firm [0,1]. <sup>d</sup> Numerical fraction variable for firm-year: Technology area of ATP project; numerical fraction when firm is in more than one project and technology areas of projects differ.

<sup>e</sup>Continuous variable for firm-year.

Dependent Variable	Patents, by	date of applica	tion (deflated, o	one year lag)
Specification	4.1	4.2	4.3	4.4
Estimation	OLS	OLS	OLS	OLS
Constant	-50.718***	-50.561***	-48.298***	-50.300***
	(10.936)	(10.896)	(10.897)	(10.753)
Small firm	-13.225*	-10.952	-10.303	-9.924
	(5.770)	(5.770)	(5.762)	(5.681)
Large firm	156.503***	154.309***	153.634***	149.691***
-	(7.021)	(7.011)	(7.001)	(6.916)
Biotechnology	55.545***	57.723***	53.647***	59.946***
	(12.382)	(12.345)	(12.384)	(12.233)
Electronics	99.215***	98.965***	99.200***	102.851***
	(12.176)	(12.130)	(12.108)	(12.023)
Energy And Environment	50.194**	54.170***	53.145***	52.123***
	(16.643)	(16.604)	(16.576)	(16.350)
Info./Comp./Comm./Ent. System	58.400***	58.643***	54.854***	59.365***
	(11.095)	(11.054)	(11.093)	(10.954)
Manufacturing (Discrete)	41.138***	37.514***	34.262**	35.801***
	(11.180)	(11.166)	(11.189)	(11.031)
Materials	50.952***	49.001***	47.263***	48.703***
	(11.831)	(11.795)	(11.785)	(11.628)
ATP participant	28.867***	-4.844	-4.980	-70.538***
	(5.701)	(9.279)	(9.262)	(12.422)
ATP JV participant		48.334***	31.871**	68.127***
		(10.520)	(11.625)	(15.131)
JV with university partner			38.438***	26.327*
			(11.645)	(11.579)
JV with university subcontractor				47.057***
-				(11.545)
SP with university subcontractor				101.406***
-				(13.210)
Adjusted R-squared	0.239***	0.245***	0.247***	0.269***
N	2694	2694	2694	2694

 TABLE 4

 Patenting by Type of ATP Participation, All Firms – OLS Regression

Dependent Variable	Patents, by	date of applica	tion (deflated,	one year lag)
Specification	5.1	5.2	5.3	5.4
Estimation	OLS	OLS	OLS	OLS
Constant	-46.904***	-41.265***	-40.674***	-40.404***
	(10.960)	(10.511)	(10.399)	(10.399)
Small firm	-11.907*	-14.556**	-12.329*	-11.577*
	(5.790)	(5.536)	(5.498)	(5.483)
Large firm	159.125***	143.168***	139.682***	138.768***
-	(7.034)	(6.792)	(6.740)	(6.720)
Biotechnology	59.906***	46.164***	48.746***	48.063***
	(12.408)	(11.895)	(11.776)	(11.835)
Electronics	104.810***	79.819***	77.738***	82.578***
	(12.181)	(11.750)	(11.629)	(11.689)
Energy And Environment	53.224***	38.722*	42.009**	42.248**
	(16.709)	(15.985)	(15.836)	(15.789)
Info./Comp./Comm./Ent. System	61.732***	52.236***	51.705***	50.649***
	(11.127)	(10.652)	(10.540)	(10.587)
Manufacturing (Discrete)	44.145***	40.375***	35.867***	33.421**
	(11.215)	(10.726)	(10.639)	(10.644)
Materials	52.779***	45.644***	42.447***	42.398***
	(11.880)	(11.356)	(11.244)	(11.228)
ATP participant		-20.843***	-95.280***	-104.890***
		(6.365)	(11.485)	(12.840)
Cumulative ATP award stock,		0.056***	0.090***	0.083***
(20% annual depreciation, \$000s)		(0.004)	(0.007)	(0.008)
ATP JV participant			97.561***	76.474***
			(12.632)	(15.751)
Cumulative ATP JV award stock,			-0.051***	-0.045***
(20% annual depreciation, \$000s)			(0.010)	(0.010)
JV with university partner				31.973**
				(11.208)
JV with university subcontractor				30.554**
				(11.254)
SP with university subcontractor				26.104
				(14.008)
Adjusted R-squared	0.232***	0.300***	0.315***	0.320***
<u>N</u>	2694	2694	2694	2694

 TABLE 5

 Patenting by All Firms: Intensity of ATP Project Participation – OLS Regression

Dependent Variable	Patents, by date of	of application (defla	ated, one year lag)
Specification	6.1	6.2	6.3
Estimation	Fixed effects	Fixed effects	Fixed effects
Constant	38.381***	37.869***	37.815***
	(1.087)	(1.079)	(1.081)
ATP participant	-7.933**	-26.099***	-26.423***
	(2.617)	(4.924)	(5.663)
Cumulative ATP award stock,	0.012***	0.033***	0.033***
(20% annual depreciation, \$000s)	(0.002)	(0.003)	(0.004)
ATP JV participant		21.791***	26.030***
		(5.693)	(7.306)
Cumulative ATP JV award stock,		-0.032***	-0.032***
(20% annual depreciation, \$000s)		(0.005)	(0.005)
JV with university partner			0.552
			(5.366)
JV with university subcontractor			-7.500
-			(5.365)
SP with university subcontractor			0.680
			(6.540)
Adjusted R-squared	0.896***	0.898***	0.898***
N	2694	2694	2694

# TABLE 6 Patenting by All Firms: Intensity of ATP Project Participation – Fixed Effects

Dependent Variable	* *		r following year	· •
Specification	7.1	7.2	patents/US assi 7.3	7.4
Specification Estimation	OLS	OLS	OLS	OLS
Constant	-53.504**	-47.167*	-46.005*	-46.186*
Constant	(20.015)	(19.643)	(19.140)	(19.207)
Small firm	-14.990	-18.182	-18.858	-17.303
	(13.098)			
Large firm	(13.098) 112.381***	(12.858) 108.875***	(12.562) 105.712***	(12.634) 105.019***
Large firm				
Distalation	(12.656)	(12.371)	(12.064)	(12.062)
Biotechnology	75.316**	66.516**	75.078***	74.947***
	(23.841)	(23.371)	(22.961)	(23.085)
Electronics	168.140***	147.106***	142.296***	147.340***
	(23.512)	(23.240)	(22.655)	(22.927)
Energy And Environment	35.455	23.647	19.729	22.630
	(29.801)	(29.182)	(28.653)	(28.717)
Info./Comp./Comm./Ent. System	71.224***	68.329***	65.698***	66.442***
	(20.245)	(19.851)	(19.346)	(19.625)
Manufacturing (Discrete)	-4.701	-3.904	-5.763	-5.985
	(20.553)	(20.089)	(19.582)	(19.669)
Materials	54.413*	48.480*	42.785*	42.536*
	(21.919)	(21.429)	(20.892)	(20.905)
Cumulative R&D stock,	0.023***	0.021***	0.021***	0.021***
(20% annual depreciation, \$millions)	(0.001)	(0.001)	(0.001)	(0.001)
ATP participant		-28.738*	-133.849***	-152.559***
		(12.065)	(22.832)	(25.402)
Cumulative ATP award stock,		0.039***	0.110***	0.095***
(20% annual depreciation, \$000s)		(0.005)	(0.011)	(0.013)
ATP JV participant			127.730***	132.109***
			(24.264)	(29.901)
Cumulative ATP JV award stock,			-0.106***	-0.093***
(20% annual depreciation, \$000s)			(0.014)	(0.016)
JV with university partner				11.558
				(19.331)
JV with university subcontractor				14.396
				(19.841)
SP with university subcontractor				50.318
-				(28.264)
Adjusted R-squared	0.456***	0.481***	0.507***	0.508***
N	1067	1067	1067	1067
Significance levels: $*n < 05$ $**n < 01$				

 TABLE 7

 Patenting by Public Firms: Intensity of ATP Project Participation – OLS Regression

Dependent Variable	Patent application count for following year (for patents					
	ultimately granted	l only), US patents/U	S assignees deflator			
Specification	8.1	8.2	8.3			
Estimation	Fixed effects	Fixed effects	Fixed effects			
Constant	92.380***	85.931***	86.577***			
	(4.411)	(4.510)	(4.588)			
Cumulative R&D stock,	-0.004	0.000	-0.001			
(20% annual depreciation,	(0.002)	(0.002)	(0.002)			
\$millions)						
ATP participant	-10.445	-35.389**	-21.368			
1 1	(5.871)	(11.792)	(13.797)			
Cumulative ATP award stock,	0.013***	0.044***	0.049***			
(20% annual depreciation, \$000s)	(0.003)	(0.006)	(0.007)			
ATP JV participant	· · · · ·	27.911*	13.507			
1 1		(13.215)	(17.088)			
Cumulative ATP JV award stock,		-0.048***	-0.053***			
(20% annual depreciation, \$000s)		(0.009)	(0.009)			
JV with university partner			20.598			
51			(11.551)			
JV with university subcontractor			-12.424			
2			(11.280)			
SP with university subcontractor			-29.199			
			(15.723)			
Adjusted R-squared	0.905***	0.908***	0.908***			
N	1067	1067	1067			

# TABLE 8 Patenting by Public Firms: Intensity of ATP Project Participation – Fixed Effects



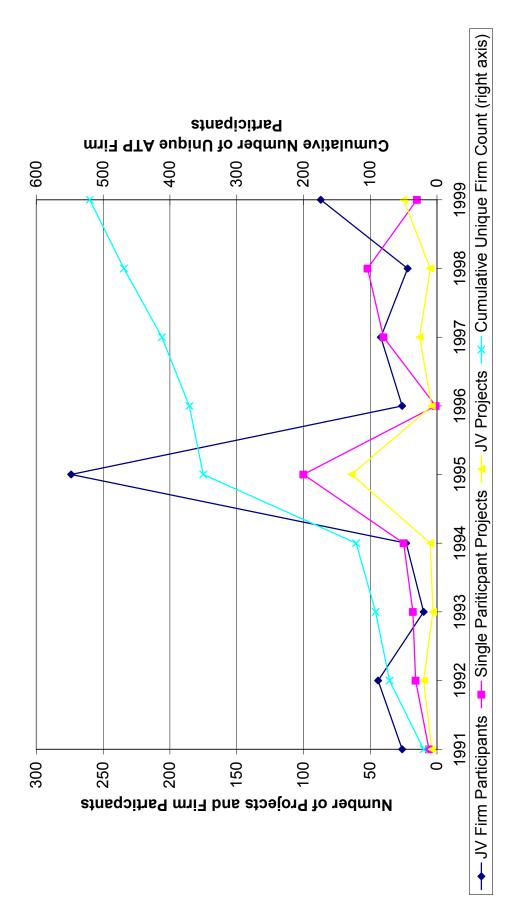
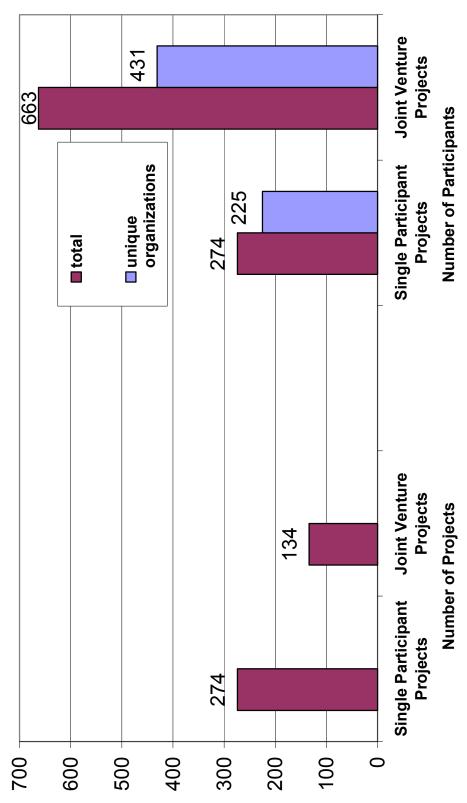
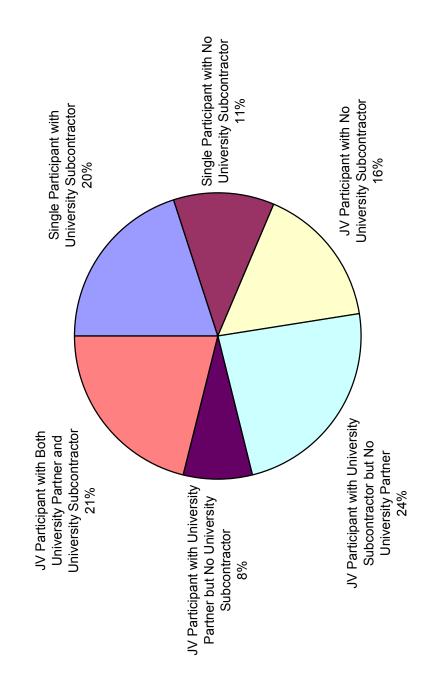


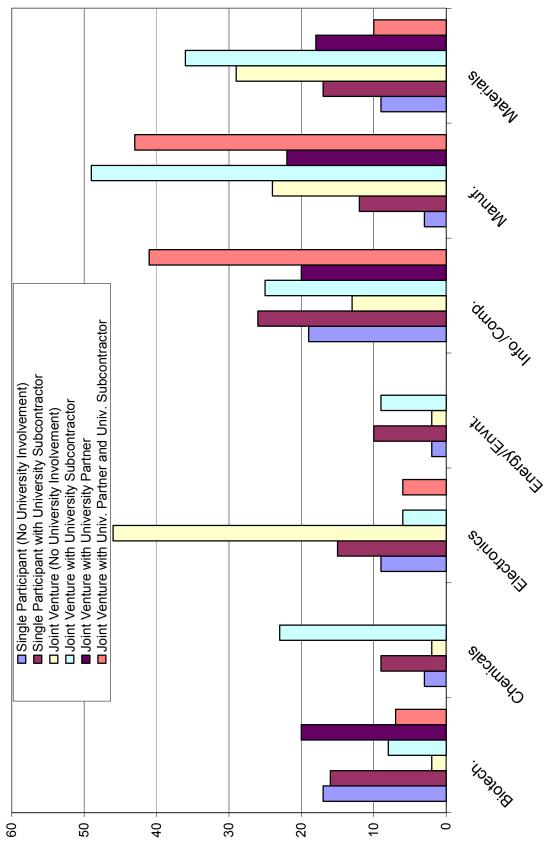
FIGURE 2 ATP Projects and Participants by Single Participant and Joint-Venture Type, 1990-1998



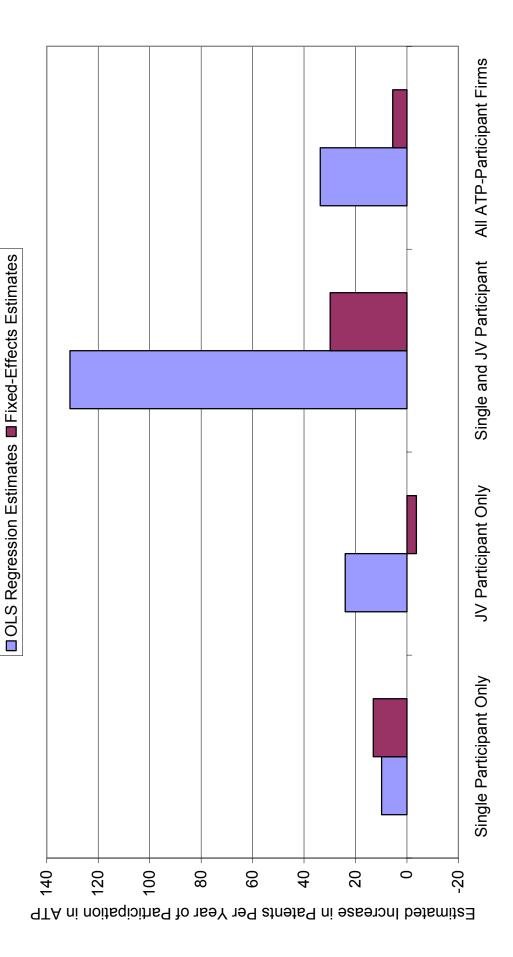
# Distribution of All Firm ATP Participants by Type of Participation **FIGURE 3**



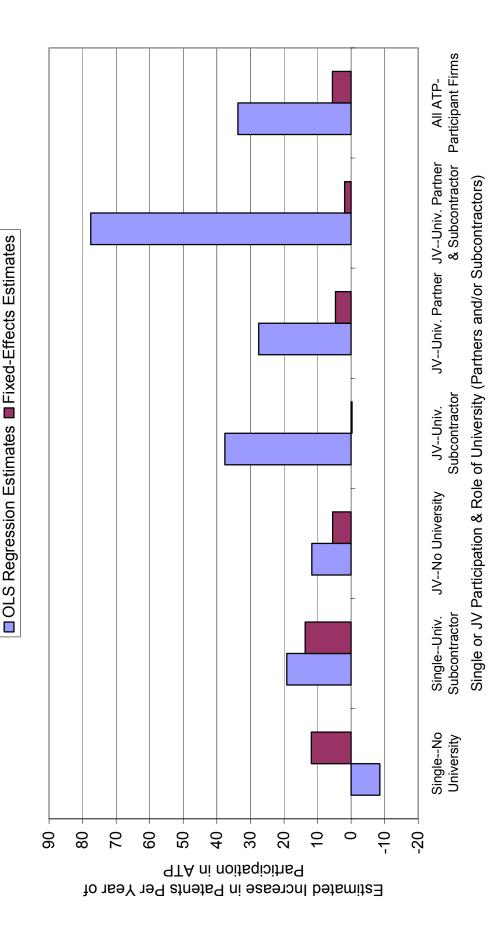


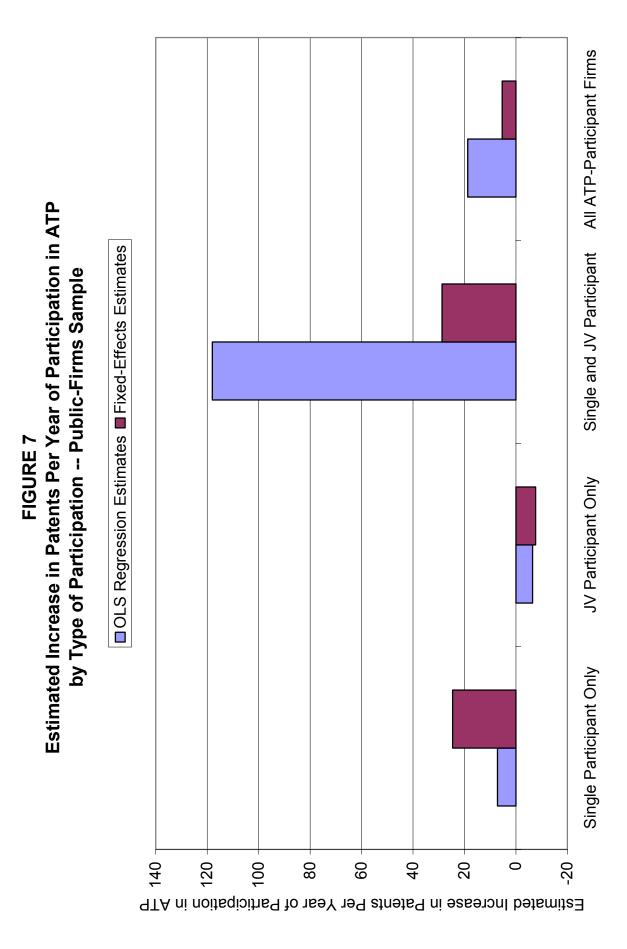




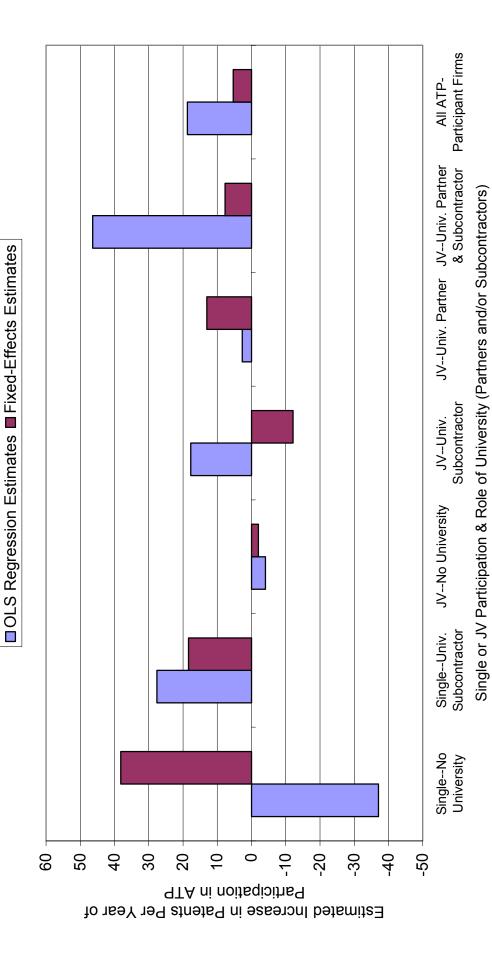












# **TECHNICAL APPENDIX** FOR UNIVERSITIES, JOINT VENTURES, AND SUCCESS IN THE ADVANCED TECHNOLOGY PROGRAM

# MICHAEL R. DARBY, LYNNE G. ZUCKER, and ANDREW WANG

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#### **Technical Appendix**

We elaborate on five topics: (1) Criteria for inclusion in sample and technology areas; (2) Technical details on construction of the panel, including an overview of the panel construction process; (3) Variable construction; (4) Outline of data sources; and (5) Additional empirical results.

#### A.1. Criteria for Inclusion in Sample and Construction of Industry Categories

#### Criteria for Inclusion in Sample

Table A1 summarizes the criteria we used to select eligible participants. For our main analysis we selected firms only, because of the heterogeneity among non-profit ATP participants and the fact that all are in JVs. In Appendix A.5 below, we briefly examine all organizations that are ATP participants to check for potential bias in our results. Second, the ATP participant must be involved in research and development, excluding joint venture participants that served only administrative functions. Third, we exclude participants involved in projects that were cancelled before completion. Fourth, the project must have started by the end of 1996, in order to have multiple years of ATP participation for participants entering late in the period. Fifth, we determined year of founding for each firm (universities and other non-profits were assumed to be "born" by 1988 since there is no reliable data available). Firms enter the panel when founded or in 1988 if founded before that date in order to be able to distinguish whether no patenting in a given year meant that the organization did not yet exist or was in fact not patenting that year.

Sixth, still referring to Table A1, we selected 1988 as the starting observation year for firms already founded to provide some pre-ATP observations even for firms entering in the first ATP cohort (1991) and end the panel in 1996 because we use the number of patents, by year of

application, for patents already granted (the US Patent and Trademark office releases no information on patents applied for but not yet granted). By 1997, the count of patent applications becomes truncated because many have yet to emerge from the process given that our patents granted data ends June 30, 1999.

Table A2 presents the number of organizations in the panel and whether or not they are active in ATP by year. This table corresponds to panel A of Table 1, with the difference between the two accounted for by universities and other non-profit organizations.

### Construction of Industry Categories: Technology Area of ATP Project

As discussed in the text, when examining both public and privately held firms it is difficult to develop an industry code for the privately-held firms that will match, or even integrate well, with those customarily used for public firms. High technology industry codes, developed and used in the venture capital industry, do not mesh sufficiently well with SIC codes; industry categories available in data bases on public firms are not available for privately-held companies and have the additional problem of not sufficiently identifying sub-industry specialization across the firm. Further, universities do not have industry coding, though as partners in ATP JV projects or as subcontractors to either JV or SP projects universities play a significant role in firm success, as our results show. Accordingly, we used a common "work-around" by selecting the technology areas of the ATP projects as an industry proxy. The detailed categories are presented in Figure A1. We used the major bolded categories, except **Z0000-Other** which never appeared in the source data.

ATP Participants: Intellectual Property Strategies Planned

Figure A2 presents additional detail on the distribution of intellectual property strategies planned by ATP participants.

### A.2. Panel: Construction of the Panel and Integration of Merger/Acquisition & Founding

Our initial problem was to identify the "patenting entity" and organize the ATP information around that unit of analysis--not necessarily the same as the ATP participant name. If we found no patents for a particular ATP participant, we were challenged to determine whether it was a true zero or resulted from not tracing the appropriate patenting entity. In practice, we found corporate lineage sometimes quite difficult to trace; further, merger activity alters that relationship over time. Panel construction followed these steps:

### Step 1: Identify the Unique Parent Organizations and Link to Patent Assignees

This step involved name cleaning and careful tracing of parent entities. We developed and implemented code to filter names and do fuzzy matching with U.S. patent assignees, followed by hand cleaning of the match results. We create a "variant to preferred" name list for each ATP participant, locating for example "Regents of the University of California" for the various UC campuses and associated federal laboratories.

### Step 2: Link the ATP Organizations to Archival Firm Data and Refine "Patenting Entity"

Our refined list of "variant to preferred" names were then matched in to a very large data set of archival business information about US firms, including venture capital and new issues to cover both privately-held and public firms. These matches helped to identify additional variant names, leading to better selection of the **preferred name** for the firm.

### Step 3: Determine the Birth Year for ATP "Patenting Entity"

An organization doesn't patent before it is founded, except under very unusual circumstances (working in a garage with a "virtual firm"). A firm enters the panel after it is founded. We used firm web sites or resources such as CorpTech and other archival listings of firms. For firms where we could not find a birth date (less than 10% of the total, and only small firms), we make the uniform assumption that the firm was born two years prior to its first ATP

participation (see Tables 1 and A2 for births post-1988 entry/birth data). It would be ideal to also clean for firm death, but we did not have sufficient information. We assumed that universities and other non-profits existed throughout the period; once again, our information was too sparse to check this except for universities (and all existed throughout the panel).

### Step 4: Determine "Patenting Entities" that Changed Identity With Merger/Acquisition

We used the SDC merger and acquisitions database, coupled with firms' web sites, to determine the date of acquisition 1988 to 1997, and then determined if the "patenting entity" remained the same after the acquisition/merger or changed. Those that did not change required no adjustment, but those that did meant that we merged the two company patenting records from the beginning of the panel or founding (if later) in order to track the same entity over time. We cannot determine exactly which patents published after the purchase or attributable to the acquired firm, and which patents are attributable to the acquiring firm. In some cases this means we also modify the birth year for this ATP parent. Table A3 presents these data, showing the total number of mergers and acquisitions and then breaking out the number that still patent under their "old" name and the number that do not—but patent under the new parent name. Among new "patenting entity" parents, it is interesting to note that a sizeable proportion were also ATP recipients, suggesting an interesting question for further research.

### Deflated Patents

Our framework for analysis of ATP effects rests on measurement of changes in patent applications made by companies (for patents that are later granted) during the period they are active ATP participants and are receiving ATP funding.

The overall rate of patenting is affected by the value of patents and the ease of obtaining them (Griliches, 1992). In recent years Congress and the courts have strengthened patent rights and the U.S. Patent and Trademark Office has hired more patent examiners. As a result, both the

rate of patent application and the speed with which patents are granted have increased. Thus, a simple before and after comparison is subject to criticism as reflecting trend increases rather than any real effect.

Accordingly, we developed a "deflated" patent-count measure, which corrects for yearto-year changes in the average number of patents issued to all U.S. assignees of U.S. patents. We use 1996 as our base year. If there were 2.0 patents per assignee in 1996 and 2.4 patents per assignee in some other year, firms in our sample that increased by 20% in that year compared to the base year would show no change in deflated patents. A firm would have to have 1.32 times as many patents to be credited with a 10% increase (1.32/1.2 = 1.1) and a firm that increased patenting by 10% would be credited with an 8.3% decrease in deflated patents (1.1/1.2 = 0.917). . Figure A3 reports data by application year on the total number of U.S. patents granted (up to June 30, 1999) with a U.S. assignee at issue and the corresponding deflated patents. Note that the values for 1996 and 1997 show that our procedure also corrects for truncation problems. Zucker, and Darby (2003) discuss the deflation procedure in detail and examine several alternative deflators.

Figure A4 shows that our method of deflation does not alter the basic comparison of patenting rates before and after ATP participation. Deflation is preferred to including year dummies in our regression analysis because the logged form of the equation (required to use year dummies for widely different sized firms) requires us to make the implausible assumption that a \$2 million ATP award has the same percentage effect on patenting in a 10-person startup firm and large technology firms with hundreds of patents per year.

### A.3. Variable Construction

To construct panel data, all of the ATP program variables were divided into monthly

proportions, and then summed for the given year. For continuous variables, such as firm ATP award, this entailed first dividing the money that the firm is awarded into monthly allocations based on the duration of the project. If a firm is in more than one project in any given month, then the firm's amount for that the month is the sum of the monthly allocation for these separate projects. For ratio variables, such as ATP participation, we started by creating dummy variables for each month. For instance, if a firm is in the ATP in March 1994 we give it a value of one for ATP participation for that month. This value is always zero or one, regardless of how many projects the firm is in simultaneously. We then sum these monthly dummy variables for each year, and divide by 12, thus getting the fraction of the year that the firm is an ATP participant.

More generally: Some ATP organizations are in multiple projects, which means all the organization's separate involvements are consolidated when they overlap within the same year. For example, the award amount variable in 1995 for a firm in two simultaneous projects in that year is the sum of the money given to the firm in both projects that year. This also means, for instance, that a single observation can be both a single applicant and a JV member in any given year.

The unit of observation in the panels is the firm/year, but we construct those variables from monthly observations because ATP projects are started throughout the year. With this method, therefore, we do not overvalue ATP variables for a firm in 1995 whose project did not start until November. For example, the values of ATP variables for this firm would be one sixth (2 months/12) of their value if the firm were involved in the program all 12 months in the year.

We convert dollar amounts (i.e., the ATP and JV award dollars, as well as R&D expenditures for public firms) to 1996 dollars by dividing by the Bureau of Economic Analysis's Chain-type Price Index for Gross Domestic Product (1996 = 1.000) downloaded from the BEA site on July 17, 2000.

### A.4. Data Sources

The data used in this paper come from a variety of sources, all of which except the NIST web site are "limited use" data licensed specifically to UCLA or to Zucker and Darby as Principal Investigators. Data about Advanced Technology Program (ATP) participants and projects was provided by Jeanne W. Powell at ATP (limited use data) and from our own data collection from the NIST web site. We used COMPUSTAT data for firm R&D expenditures. Our patent data (patent applications for eventually granted patents) come from two different sources: Hall, Jaffe, and Tratjenberg (2001) patent database through 1996 and from the UCLA-CISTCUP patent files for 1997-June 1999. To track individual companies over time, we used data on year of founding and identity of corporate parent, as well as dates of mergers and acquisitions, from three major data series under separate license to UCLA from the Securities Data Corporation (SDC), two supported by UC and CISTCP at UCLA and one supported by ATP/NIST.

### A.5. Additional Empirical Results

### Chi-squared Tests for Constrained Coefficients in Tables 5-8

Table A4 presents the  $\chi^2$  tests for the hypothesis that both the coefficient of the ATP award and the coefficient of the ATP participant are simultaneously equal to zero in the regressions reported in Tables 5-8. In every case this hypothesis is rejected at the 0.001 confidence level providing evidence that even where the signs are in opposite directions the net impact of involvement in ATP is significantly different from 0.

Table A4 also presents the  $\chi^2$  tests for the hypothesis that the coefficient of the ATP award, the coefficient of the ATP participant, the coefficient of the JV award, and the coefficient

of the JV participant variables are all four simultaneously equal to zero in the regressions reported in Tables 5-8 which contain all 4 variables. Here the results are mixed: In the structural equations the joint hypothesis is again rejected at the 0.001 confidence level. In the Fixed effects models, dropping all four variables does not increase the sum of squared residuals by a statistically significant amount.

### Estimates for Patenting by All Participants including Non-profit Organizations

Table A5 compares the descriptive statistics for the panel including all organizations participating in ATP with those for the all firms and public firm panels (compare Table 3). Table A6 estimates the results for the full sample (including university and non-profit participants) and suggests that the full sample is rather like that for all firms.

### Tobit Regressions

We experimented with Tobit regressions as a way to deal with truncation at zero so that firms either patent so many times or not at all. The results in Table A7 are similar to the panel and fixed effects regressions reported in the text and more difficult to interpret. Regressions A7.1 and A7.2 are the controls only and full Tobit regressions for the all firms sample. Regressions A7.3 and A7.4 and regressions A7.5 and A7.6 are the corresponding regressions for the public firms and all organizations samples, respectively.

### A.6. Additional References for the Technical Appendix

- Griliches, Zvi. "The Search for R&D Spillovers." *Scandinavian Journal of Economics*, 94(Supplement), 1992, 29-47.
- Powell, Jeanne W. Development, Commercialization, and Diffusion of Enabling Technologies, Progress Report for Projects Funded 1993-1995. Advanced Technology Program, U.S. National Institute of Standards and Technology NISTIR 6098, December 1997.
- Zucker, Lynne G., and Michael R. Darby. "Measuring Success of ATP Participation Using Archival Data." Report to the Economic Assessment Office, Advanced Technology Program, National Institute of Standards and Technology, U.S. Department of Commerce, January 8, 2003.

### TABLE A1 Analysis Sampling Criteria

ATP participants selected for analysis meet the following criteria:

- 1. Companies only first, then add Universities & non-profits.
- 2. Involved in ATP sponsored research and development.
- 3. Not involved in projects cancelled before completion.
- 4. Involved in a project that started work by 12/31/1995.
- 5. Observation years are from 1988 or the birth year of the organization, whichever is greatest, to 1996.
- 6. Patent data has a one-year lead, so patent observations are from 1989 to 1997.

### TABLE A2

ATP Active Organizations (Firms, Universities and Other Non-profits) by Panel Year

Year	1988	1989	1990	1991	1992	1993	1994	1995	1996
Total Organizations	294	307	322	336	347	411	411	412	412
Entrants to Panel	294	13	15	14	11	64	0	1	0
Active in ATP	0	0	0	25	89	111	138	403	377
Inactive in ATP	294	307	322	311	258	300	273	9	35

### TABLE A3 ATP Firms Acquired by Another Firm during Study Period

Year	Total no. of ATP firms acquired <sup>a</sup>	ATP firms acquired but still patenting independently	ATP firms acquired by another ATP firm	ATP firms acquired by a non-ATP firm and not patenting independently
1991	2	2	0	0
1992	3	2	0	1
1993	3	2	0	1
1994	2	1	1	0
1995	5	4	1	0
1996	8	5	2	1
1997 <sup>b</sup>	15	5	3	7

<sup>a</sup> Firms in the analysis sample only. Firms that first start ATP after 1995 are not included in this summary.

<sup>b</sup> The dependent variable, patent application count, has a one year lead time. Therefore, although the panel ends in 1996, merger and acquisition activity in 1997 is relevant.

### TABLE A4

Chi-Squared Tests	for Participation C	oefficients of Regress	sions in Tables 5-8
Chi-Squared resis	ior rancipation C	oemercines of Regress	Sions in 1 aoies 5-6

Panel A – Patenting by All Firms:	Intensity of	ATP Project Par	ticipation – OL	S Regression
Dependent Variable		plication count fo granted only), US	•••	` <b>.</b>
Specification	5.1	5.2	5.3	5.4
Estimation	OLS	OLS	OLS	OLS
$P^{2}(2)$ test for coefficients of ATP award	n/a	260.90***	151.14***	130.96***
& ATP participant both = $0$				
$P^{2}(2)$ test for coefficients of ATP award	n/a	n/a	80.86***	57.58***
+ JV award = 0 and coefs. of ATP				
participant + JV participant = $0$				

Panel B – Patenting by All Firms: Intensity of ATP Project Participation – Fixed Effects

Dependent Variable	Patent application count for following year (for patents ultimately granted only), US patents/US assignees deflator									
Specification	6.1	6.2	6.3							
Estimation	Fixed effects	Fixed effects	Fixed effects							
$P^{2}(2)$ test for coefficients of ATP	54.72***	53.84***	82.50***							
<u>award &amp; ATP participant both = 0</u>										
$P^{2}(2)$ test for coefficients of ATP	n/a	2.16	0.22							
award + JV award = $0$ and coefs. of										
ATP participant + JV participant = $0$										

Panel C – Patenting by Public Firms: Intensity of ATP Project Participation – OLS Regression

Dependent Variable	Patent application count for following year (for patents ultimately granted only), US patents/US assignees deflator										
Specification	7.1	7.2	7.3	7.4							
Estimation	OLS	OLS	OLS	OLS							
$P^{2}(2)$ test for coefficients of ATP	N/a	53.14***	102.58***	77.86***							
<u>award &amp; ATP participant both = 0</u>											
$P^{2}(2)$ test for coefficients of ATP	N/a	n/a	0.38	1.34							
award + JV award = $0$ and coefs. of											
ATP participant + JV participant = $0$											

Panel D - Patenting by Public Firms: Intensity of ATP Project Participation - Fixed Effects

Dependent Variable	Patent application count for following year (for patents										
	ultimately granted only), US patents/US assignees deflator										
Specification	8.1	8.2	8.3								
Estimation	Fixed effects	Fixed effects	Fixed effects								
$P^{2}(2)$ test for coefficients of ATP	20.88***	50.20***	49.02***								
award & ATP participant both = 0											
$P^{2}(2)$ test for coefficients of ATP	n/a	3.94	1.48								
award + JV award = $0$ and coefs. of											
ATP participant + JV participant = $0$											
Significance levels for all four panels:	$p \le .05, p \le .01$	, ***p ≤ .001									

	<u>All F</u> i	rms	Public	Firms	Al Organiz	
	N=2	694	N=1	067	N=32	
Variable	Mean	S. D.	Mean	S. D.	Mean	S. D.
DEPENDENT VARIABLE						
Patent applications/US assignees deflator <sup>e</sup>	39.35	141.83	87.37	206.93	34.59	130.14
PARTICIPATION INDICATORS						
ATP participant <sup>b</sup>	0.29	0.42	0.33	0.44	0.28	0.42
ATP JV participant <sup>b</sup>	0.20	0.37	0.26	0.42	0.21	0.38
JV with University partner <sup>b</sup>	0.08	0.26	0.12	0.31	0.11	0.29
JV with Univ. subcontractor <sup>b</sup>	0.11	0.29	0.14	0.32	0.11	0.30
SP with Univ. subcontractor <sup>b</sup>	0.07	0.24	0.08	0.25	0.06	0.23
Cum. ATP award stock,	272.39	748.74	389.78	1020.57	253.00	708.05
(20% annual depreciation, \$000s) <sup>a</sup>						
Cum. ATP JV award stock,	132.59	543.65	229.55	773.68	134.42	527.07
(20% annual depreciation, \$000s) <sup>a</sup>						
ORGANIZATION CHARACTERISTICS						
Small <sup>c</sup>	0.50	0.50	0.25	0.44	0.42	0.49
Medium <sup>c</sup>	0.28	0.45	0.32	0.47	0.23	0.42
Large <sup>c</sup>	0.22	0.41	0.43	0.49	0.18	0.39
Biotechnology <sup>d</sup>	0.13	0.32	0.11	0.30	0.13	0.32
Chemicals/Chemical Processing <sup>d</sup>	0.07	0.24	0.11	0.28	0.06	0.23
Electronics <sup>d</sup>	0.14	0.32	0.14	0.30	0.13	0.30
Energy And Environment <sup>d</sup>	0.04	0.18	0.05	0.19	0.03	0.17
Information/Computers/Communication/Ent	0.23	0.41	0.21	0.39	0.26	0.42
ertainment System <sup>d</sup>						
Manufacturing (Discrete) <sup>d</sup>	0.22	0.40	0.20	0.37	0.23	0.40
Materials <sup>d</sup>	0.17	0.35	0.18	0.34	0.15	0.34
Cum. R&D stock, (20% annual depreciation, \$millions) <sup>e</sup>	N/a	n/a	1759.78	4605.06	n/a	n/a
College <sup>c</sup>	N/a	n/a	n/a	n/a	0.08	0.28
Other Non-Profit <sup>°</sup>	N/a	n/a	n/a	n/a	0.09	0.29
DEPENDENT VARIABLE						
Patent applications/US assignees deflator <sup>e</sup>	39.35	141.83	87.37	206.93	34.59	130.14

# TABLE A5Descriptive Statistics for All ATP Participants

<sup>a</sup> continuous variable for org./year: sum of monthly awards for organization this year.

<sup>b</sup> (number of months during the year that the variable is true)/12; varies from 0 to 1.

<sup>c</sup> dummy variable for organization: does not vary with year. Size categories defined for firms only.

<sup>d</sup> dummy variable for organization: does not vary with year. Industry (technology area) of ATP project; fractional proportion where organization is in more than one project where industry (technology area) differs.

<sup>e</sup> continuous variable for organization/year.

Dependent Variable	Patent application count for following year (for patents ultimately granted only), US patents/US assignees deflator											
Specification	A6.1	A6.2	A6.3	A6.4								
Estimation	OLS	Fixed Effects	OLS	Fixed Effects								
Constant	-38.756***	33.294***	-38.398***	33.234***								
	(9.305)	(0.898)	(9.319)	(0.900)								
Small	-11.506*	(0.02.0)	-10.824*	(()))								
	(5.023)		(5.014)									
Large	141.140***		140.504***									
	(6.155)		(6.143)									
College	11.885		9.085									
	(7.735)		(7.816)									
Other Non-Profit	-8.227		-8.399									
	(7.420)		(7.409)									
Biotechnology	45.970***		46.016***									
8,	(10.334)		(10.382)									
Electronics	76.316***		79.829***									
	(10.366)		(10.421)									
Energy And Environment	38.353**		38.215**									
	(13.957)		(13.932)									
Info./Comp./Comm./Ent. System	48.028***		47.270***									
mie., comp., comm., bit. System	(9.272)		(9.309)									
Manufacturing (Discrete)	35.394***		34.048***									
inanaraotaring (Biserete)	(9.356)		(9.357)									
Materials	40.932***		41.013***									
	(9.947)		(9.939)									
ATP participant	-96.880***	-25.453***	-109.492***	-25.799***								
	(10.368)	(4.449)	(11.646)	(5.145)								
Cum. ATP award stock,	0.092***	0.032***	0.084***	0.032***								
(20% annual depreciation, \$000s)	(0.007)	(0.003)	(0.007)	(0.003)								
ATP JV participant	96.456***	22.310***	85.996***	25.738***								
in sv participant	(11.273)	(5.033)	(14.026)	(6.453)								
Cum. ATP JV award stock,	-0.057***	-0.031***	-0.050***	-0.031***								
(20% annual depreciation, \$000s)	(0.009)	(0.004)	(0.009)	(0.004)								
JV with University partner	(0.007)	(0.004)	23.286*	1.875								
JV with Oniversity partner			(9.182)	(4.282)								
JV with Univ. subcontractor			19.589*	-7.505								
JV with Oniv. subcontractor			(9.102)	(4.316)								
SP with Univ. subcontractor			30.375*	0.744								
Si with Only. Subcontractor			(12.767)	(5.938)								
$P^{2}(2)$ test for coefficients of ATP	191.58***	100.24***	167.36***	87.00***								
award & ATP participant both = $0$	171.50	100.24	107.50	07.00								
$P^{2}(2)$ test for coefficients of ATP	84.24***	1.70	62.10***	0.38								
P(2) test for coefficients of ATP award + JV award = 0 and coefs. of	04.24	1.70	02.10	0.38								
<u>ATP participant + JV participant = 0</u> Adjusted P aguared	0.314***	0.899***	0.318***	0.899***								
Adjusted R-squared		0.899*** 3252		3252								
<u>N</u> Significance levels: $*n < 05$ $**n < 0$	$\frac{3252}{1 ***n < 001}$	3232	3252	3232								

 TABLE A6

 Patenting by All ATP Organizational Participants – OLS Regression & Fixed Effects

Significance levels:  $*p \le .05, **p \le .01, ***p \le .001$ 

Dependent Variable		e	e	ur (for patents u	ltimately grante	d only), US
1			•••	ignees deflator		
	All F	Firms		Firms		nizations
Specification	A7.1	A7.2	A7.3	A7.4	A7.5	A7.6
Estimation	Tobit	Tobit	Tobit	Tobit	Tobit	Tobit
Constant	-123.576***	-108.821***	-127.008***	-114.169***	-119.759***	-105.723***
	(17.185)	(16.152)	(24.369)	(23.367)	(15.552)	(14.675)
Small	-91.899***	-88.128***	-62.888***	-65.121***	-83.742***	-80.896***
	(9.598)	(9.053)	(16.593)	(16.057)	(8.717)	(8.260)
Large	214.712***	188.673***	159.385***	150.447***	212.162***	187.830***
	(10.375)	(9.850)	(15.102)	(14.405)	(9.447)	(9.000)
Biotechnology	111.546***	89.842***	135.643***	130.881***	103.681***	84.559***
8)	(19.756)	(18.704)	(29.242)	(28.241)	(17.385)	(16.485)
Electronics	181.755***	152.260***	223.177***	203.665***	179.371***	147.366***
	(19.274)	(18.485)	(28.740)	(28.312)	(17.284)	(16.615)
Energy And Envt.	126.169***	107.339***	112.230***	96.332**	115.978***	95.650***
Energy And Enve.	(25.020)	(23.488)	(34.470)	(33.181)	(22.389)	(21.129)
Info./Comp./	54.700**	39.766*	89.654***	85.006***	51.099***	37.719*
Comm./Ent. System	(17.691)	(16.706)	(24.434)	(23.641)	(15.734)	(14.894)
Manufacturing	24.445	9.946	-28.215	-26.404	37.714*	26.208
Manufacturing		(16.916)			(15.890)	(14.986)
Matariala	(17.926) 60.924***	(10.910) 46.322**	(25.162) 99.207***	(24.095) 84.866***	(13.890) 57.926***	(14.986) 44.836**
Materials						
	(18.956)	(17.805)	(26.863)	(25.637)	(16.953)	(15.974)
R & D Stock			2.751***	2.501***		
(\$millions)			(0.153)	(0.158)	5.5.0 <b>0</b> (sheke	<b>50</b> 10 Citylet
College					55.024***	50.196***
					(11.871)	(11.373)
Non-Profit					-82.250***	-84.180***
					(13.936)	(13.176)
Cum. ATP \$ stock,		0.094***		0.098***		0.094***
(20% anl dep, \$000s)		(0.012)		(0.015)		(0.011)
ATP participant		-94.001***		-135.534***		-97.146***
		(19.916)		(30.417)		(18.087)
ATP JV participant		-0.052***		-0.094***		-0.054***
		(0.015)		(0.019)		(0.013)
Cum. ATP JV \$ stock		41.240		90.435*		58.565**
(20% anl dep, \$000s)		(24.864)		(36.602)		(22.086)
JV with Univ. partner		61.700***		29.441		39.947**
		(17.413)		(23.405)		(14.420)
JV with Univ.		48.397**		29.155		26.768
Subcontractor		(17.830)		(24.376)		(14.345)
SP with Univ.		7.307		26.677		16.184
Subcontractor		(21.807)		(33.851)		(19.871)
$P^2$ : ATP Award = 0 and		69.48***		54.64***		86.86***
ATP participation $= 0$						
$P^2$ : ATP Award - JV		36.70***		4.06		43.32***
Award = $0$ and ATP		20.70				13.32
<u>part.</u> - JV part. $= 0$						
Log Likelihood	-9959.33***	-9859.90***	-5549.21***	-5509.00***	-11868.63***	-11757 74***
N	2694	2694	1067	1067	3252	3252
Significance levels: $*p \le$			1007	1007	5434	5434
significance levels. $p \leq p$	.05, ~p≤ .01	, p≥.001				

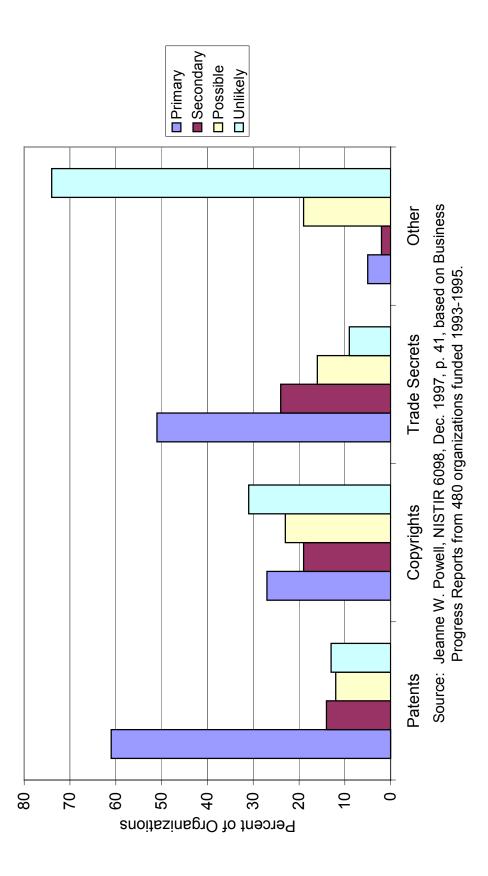
## TABLE A7 Selected Tobit Regressions for Patenting by ATP Participants

A0000 – MATERIALS	A0100 – Abrasives	A0200 – Adhesives	A0300 – Ceramics	A0400 – Composites	A0500 – Coatings	A0600 – Computer-Based Design of Materials	A0700 – Intelligent Process Control	A0800 – Polymers	A0900 - Polymer Fabrication Technologies	A1000 – Metals – Alloys	A1100 – Optical Materials	A1200 – Building/Construction Materials,	Not Specified Elsewhere	A1300 – Non–Destructive Testing	A9900 - Other Materials		N0000 – ENERGY & ENVIRONMENT	N0100 – Mining – Drilling	N0200 – Energy Resources/Generation	N0300 – Energy Conversion (Motors, Generators, etc.)	N0400 – Energy Storage	N0500 – Energy Distribution/Conservation	N0600 – Environment	N0900 – Other Energy & Environment		C0000 – CONSTRUCTION	C0100 - Engineering Science/Structural Mechanics	C0200 - Earthquake/Disaster Prevention Engineering	C0300 – Soil Improvement/Stabilization	C9900 – Other Construction	
M0000 – MANUFACTURING (DISCRETE)	M0100 – Automobile Manufacturing	M0200 – Aircraft Manufacturing	M0300 – Other Transportation	Manufacturing	M0400 – Satellite Manufacturing	M0500 – Machine Tools	M0600 – Other Non–Transportation,	Equipment Manufacturing	M0700 – Materials Handling (M0700)	M0800 - Intelligent Manufacturing	M9900 - Other Discrete Manufacturing		H0000 – CHEMICALS & CHEMICAL	<b>PROCESSING</b> (& Other Continuous	Manufacturing)	H0100 – Separation Technology	H0200 – Catalysis/Biocatalysis	H0300 – Process Control	H0400 – Pollution Prevention	H0500 – Process Modelling Technologies	H0600 – Computational Chemistry	H0700 – Combustion Technologies	H0800 - Engineering Process Design	H1000 – Other Chemical Processing	H1500 - Food Processing - Preservation	H9900 - Other Continuous Manufacturing	(e.g., Pulp/Paper, Textiles)				Z0000 - OTHER Z000 - Technology Area Not Listed Above
B0000 - BIOTECHNOLOGY	B0100 – Animal & Plant Biotechnology	B0200 – Biomolecular & Biomimetic Materials	B0300 -Bioprocessing/Bioengineering	B0400 – Bioinformatics	B0500 – Human Therapeutics	B0600 – Human Diagnostic Biotechnology	B0700 –Marine Biology	B9900 – Other Biotechnology		E0000 – ELECTRONICS	E0100 – Semiconductors	E0200 – Superconductors	E0300 – Microelectromechanical Technology	E0400 – Electrophotography	E0500 – Displays	E0600 – Microelectronic Fabrication Technology	E0700 – Packaging	E0800 - Electronic Instrumentation/Sensors &	Control Systems	E0900 – Optics & Photonics	E9900 – Other Electronics		<b>I0000 – INFORMATION/COMPUTERS/</b>	<b>COMMUNICATION/ENTERTAINMENT</b>	SYSTEMS	I0100 – Computer Hardware	I0200 – Computer Software	10300 – Design & Test Systems	I0400 - Imaging & Image Processing	I0500 – Optoelectronics	19900 – OtherInformation/Computers/ Communication/Entertainment Systems

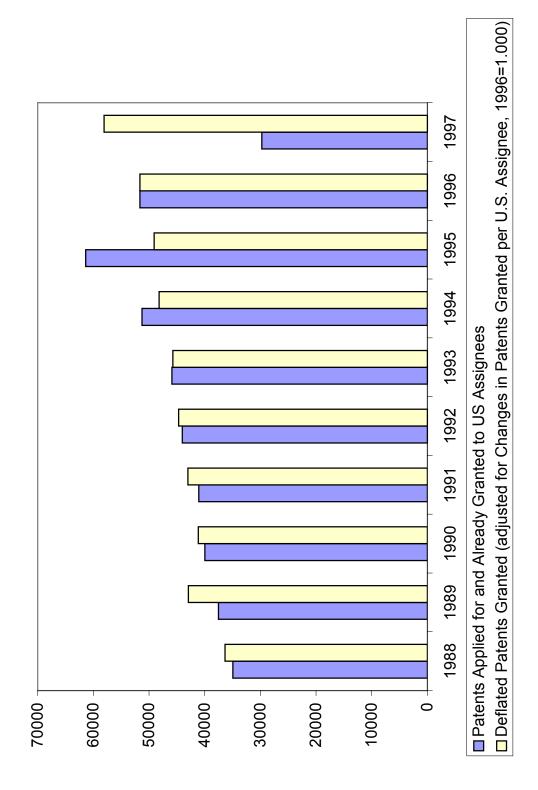
FIGURE A1 ATP Technology Area Codes

48

FIGURE A2 Intellectual Property Strategies Planned



# Yearly Counts for U.S. Assignees of Patents Granted and Deflated Patents Granted Dated by Application Year, 1988-1997 **FIGURE A3**



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